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TO ALL DIPLOMATIC AND CONSULAR POSTS COLLECTIVE IMMEDIATE
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E.O. 12958: N/A

TAGS: [AMGT](#)

SUBJECT: YOUR ROLE IN THE QUADRENNIAL DIPLOMACY AND
DEVELOPMENT REVIEW (QDDR)

REF: STATE 103698

[1](#)1. (U) This is an action item. Please see paragraph seven.

[1](#)2. (U) The Quadrennial Diplomacy and Development Review (QDDR) is actively underway. The five senior level working groups identified by the Secretary and reported in reftel are engaged in analyzing the challenges and opportunities posed by each of the areas for review. Through that analysis the working groups are expected to determine what capabilities the State Department and USAID need to better accomplish our mission.

[1](#)3. (U) Each working group has set up a number of sub working groups that are focusing on specific aspects of each broad topic. The sub working groups are chaired by senior State Department and USAID personnel and have drawn membership from key stakeholders within State and USAID. Over 200 personnel from every regional and functional bureau at both State and USAID are already actively involved in these working groups.

[1](#)4. (U) This week the QDDR team launched an interactive intranet website - QDDR.State.Gov - that can be accessed by both State and USAID personnel in Washington and the field. This website contains a number of relevant documents and information regarding the QDDR. Very soon we will be posting rosters of the working and sub working groups.

[1](#)5. (U) Our aim is to ensure that the process is transparent and inclusive. To that end we urge you to follow our progress and share your thoughts or insights through the interactive website as part of an ongoing conversation about the various topics of the QDDR. In addition, we will routinely put forth questions the working groups are grappling with in order to draw on your expertise. Much like the State Department Sounding Board, the website offers areas for general comment as well as pages for discussing the specific topics of each of the working groups.

[1](#)6. (U) The first phase of the analysis over the next two months will focus on identifying the broad capabilities that State and USAID require to better accomplish our strategic priorities. By mid-January, the groups will examine the organizational changes necessary to build these capabilities, including structures, management and administration systems, personnel, training and education, among others. To be most useful and timely, input from the field should reflect this general analytical schedule.

[1](#)7. (U) Periodically working groups will also engage the field in their deliberations by reaching out to specific embassies and missions in order to solicit your thinking and feedback on particular issues. This is an excellent opportunity to help shape the QDDR and inform its

findings. To help facilitate that dialogue, the Secretary in her October message asked each embassy and mission to identify at least one point of contact for the QDDR process. Please forward those names to the QDDR team at INFO-QDDR@state.gov and we will make them available to the working groups as needed.

18. (U) Minimize considered.
CLINTON